

Attachment #1

# Fire/EMS Funding

July 16, 2019

**STEAMBOAT SPRINGS CENTRAL FIRE STATION**

# Overview

- 2019 Fire/EMS Strategic Plan Staffing
- 6-Year Projected Budget – based on 2019 Strategic Plan
- Funding Scenarios
- Property Tax Impacts
- Debt Scenarios
- Key Questions

Title	2019	2020	2021	2022	2023	2024	2025	Total
Fire Chief	1							1
Deputy Fire Chief	1							1
Fire Marshal	1							1
Deputy Fire Marshal		1						1
Administrative Assistant	1						1	2
Firefighter Captain	3						-3	0
Training Lieutenant			1					1
Battalion Chief							3	3
Lieutenant			3				3	6
Fire Engineer	3			3				6
FF/Inspector	3							3
Firefighter/Paramedic	9					3		12
Firefighter/EMT	6	3		-3	3			9
“Floater” FF/EMT	<u>3</u>		1			1		<u>5</u>
<b>Total Full Time FTEs</b>	<b><u>31</u></b>							<b><u>51</u></b>
Part Time FTEs	<u>2</u>							<u>2</u>
<b>Total NEW FTEs</b>		<b>4</b>	<b>5</b>	<b>0</b>	<b>3</b>	<b>4</b>	<b>4</b>	
<b>Annual Total FTEs</b>	<b>33</b>	<b>37</b>	<b>42</b>	<b>42</b>	<b>45</b>	<b>49</b>	<b>53</b>	<b>53</b>

**Personnel Projections**  
**Full Time Equivalents**  
 (Based on 2019 Strategic Plan)

“Option 3” from 7/9/19

# 6-Year Fire/EMS 2019 Strategic Plan Budget (Option 3 – 7/9/19)

Description	2019 Budget	2020	2021	2022	2023	2024	2025
<u>Revenue</u>							
SSAFPD	\$985,585	\$1,070,607	\$1,260,847	\$1,385,475	\$1,519,944	\$1,686,747	\$1,871,082
Charges for Svc	791,200	807,024	823,164	839,628	856,420	873,549	891,020
Grant Revenue	34,000	0	0	0	0	0	0
Other	<u>2,000</u>	<u>2,020</u>	<u>2,040</u>	<u>2,060</u>	<u>2,082</u>	<u>2,102</u>	<u>2,123</u>
Total Revenue	<u>1,812,785</u>	<u>1,879,651</u>	<u>2,086,052</u>	<u>2,227,163</u>	<u>2,378,446</u>	<u>2,562,398</u>	<u>2,764,225</u>
<u>Expenditures</u>							
Personnel	3,576,864	4,091,108	4,779,263	5,049,426	5,535,897	6,155,892	6,860,186
Operating	438,245	471,392	544,934	773,882	825,749	873,271	906,469
Small Equip.	20,000	20,200	20,402	20,606	20,812	21,020	21,230
Overhead	<u>506,751</u>	<u>506,751</u>	<u>521,954</u>	<u>537,612</u>	<u>553,740</u>	<u>570,353</u>	<u>587,464</u>
Total Exp.	<u>4,541,860</u>	<u>5,089,451</u>	<u>5,866,552</u>	<u>6,381,526</u>	<u>6,936,198</u>	<u>7,620,536</u>	<u>8,375,349</u>
Revenue Less Expenditures	(\$2,729,075)	(\$3,209,800)	(\$3,780,501)	(\$4,154,363)	(\$4,557,752)	(\$5,058,138)	(\$5,611,124)

# Funding Scenarios

- Scenario A
  - 2 Mill Property Tax
  - 2% Sales Tax on Retail Marijuana
  - 2% Sales Tax on Packaged Alcohol
- Scenario B
  - 2 Mill Property Tax
- Scenario C
  - 2 Mill Property Tax
  - 2% Sales Tax on Retail Marijuana
- Scenario D
  - 3 Mill Property Tax

# Scenario A - Including All 3 new taxes

Description	2019 Budget	2020	2021	2022	2023	2024	2025
<u>Revenue</u>							
SSAFPD	\$985,585	\$1,070,607	\$1,260,847	\$1,385,475	\$1,519,944	\$1,686,747	\$1,871,082
Charges for Svc	791,200	807,024	823,164	839,628	856,420	873,549	891,020
Grant Revenue	34,000	0	0	0	0	0	0
Other	2,000	2,020	2,040	2,060	2,082	2,102	2,123
Sales Tax (Current)	2,729,075	2,729,075	2,729,075	2,729,075	2,729,075	2,729,075	2,729,075
2 Mill Property Tax	-	1,328,905	1,328,905	1,355,483	1,355,483	1,382,593	1,382,593
2% Packaged Alcohol	-	469,739	479,133	488,716	498,490	508,460	518,629
<u>2% Marijuana Tax</u>	-	<u>237,593</u>	<u>242,345</u>	<u>247,192</u>	<u>252,136</u>	<u>257,178</u>	<u>262,322</u>
Total Revenue	\$4,541,860	\$6,644,963	\$6,865,509	\$7,047,629	\$7,213,630	\$7,439,704	\$7,656,844
Total Expenses	4,541,860	5,089,451	5,866,552	6,381,526	6,936,198	7,620,536	8,375,349
Rev less Expense	<u>\$0</u>	<u>\$1,555,512</u>	<u>\$998,957</u>	<u>\$666,103</u>	<u>\$277,432</u>	<u>(\$180,832)</u>	<u>(\$718,505)</u>

# Scenario A - Fire Station Funding

(2 Mill Property Tax, 2% Packaged Alcohol, & 2% Retail Marijuana)

\$3,500,000	Revenue Savings (2020-2023)
3,960,000	SSAFPD (33% of \$12M)
3,254,900	Sale of 840 Yampa (Insured Value)
<u>1,285,100</u>	Difference (COPs, Reserves, etc.)
\$12,000,000*	Estimated Fire Station Cost without land

\*Preliminary cost estimate – location not yet determined

# Scenario B - Only 2 Mill Property Tax

Description	2019 Budget	2020	2021	2022	2023	2024	2025
<u>Revenue</u>							
SSAFPD	\$985,585	\$1,070,607	\$1,260,847	\$1,385,475	\$1,519,944	\$1,686,747	\$1,871,082
Charges for Svc	791,200	807,024	823,164	839,628	856,420	873,549	891,020
Grant Revenue	34,000	0	0	0	0	0	0
Other	2,000	2,020	2,040	2,060	2,082	2,102	2,123
Sales Tax (Current)	2,729,075	2,729,075	2,729,075	2,729,075	2,729,075	2,729,075	2,729,075
<u>2 Mill Property Tax</u>	=	<u>1,328,905</u>	<u>1,328,905</u>	<u>1,355,483</u>	<u>1,355,483</u>	<u>1,382,593</u>	<u>1,382,593</u>
Total Revenue	\$4,541,860	\$5,937,631	\$6,144,031	\$6,311,721	\$6,463,004	\$6,674,066	\$6,875,893
Total Expenses	4,541,860	5,089,451	5,866,552	6,381,526	6,936,198	7,620,536	8,375,349
Rev less Expense	<u>\$0</u>	<u>\$848,180</u>	<u>\$277,479</u>	<u>(\$69,805)</u>	<u>(\$476,194)</u>	<u>(\$946,470)</u>	<u>(\$1,499,456)</u>



# Scenario B - Fire Station Funding

(2 Mill Property Tax)

\$1,125,660	Revenue Savings (2020-2021)
3,960,000	SSAFPD (33% of \$12M)
3,254,900	Sale of 840 Yampa (Insured Value)
<u>3,659,440</u>	Difference (COPs, Reserves, Bonds, etc.)
\$12,000,000*	Estimated Fire Station Cost without land

\*Preliminary cost estimate – location not yet determined

# Scenario C – 2 Mill Property Tax & 2% Retail Marijuana

Description	2019 Budget	2020	2021	2022	2023	2024	2025
<u>Revenue</u>							
SSAFPD	\$985,585	\$1,070,607	\$1,260,847	\$1,385,475	\$1,519,944	\$1,686,747	\$1,871,082
Charges for Svc	791,200	807,024	823,164	839,628	856,420	873,549	891,020
Grant Revenue	34,000	0	0	0	0	0	0
Other	2,000	2,020	2,040	2,060	2,082	2,102	2,123
Sales Tax (Current)	2,729,075	2,729,075	2,729,075	2,729,075	2,729,075	2,729,075	2,729,075
2 Mill Property Tax	-	1,328,905	1,328,905	1,355,483	1,355,483	1,382,593	1,382,593
<u>2% Marijuana Tax</u>	-	<u>237,593</u>	<u>242,345</u>	<u>247,192</u>	<u>252,136</u>	<u>257,178</u>	<u>262,322</u>
Total Revenue	\$4,541,860	\$6,175,224	\$6,386,376	\$6,558,913	\$6,715,140	\$6,931,244	\$7,138,215
Total Expenses	4,541,860	5,089,451	5,866,552	6,381,526	6,936,198	7,620,536	8,375,349
Rev less Expense	<u>\$0</u>	<u>\$1,085,773</u>	<u>\$519,824</u>	<u>\$177,387</u>	<u>(\$221,058)</u>	<u>(\$689,292)</u>	<u>(\$1,237,134)</u>

# Scenario C - Fire Station Funding

(2 Mill Property Tax and 2% Sales Tax on Retail Marijuana)

\$1,783,000	Revenue Savings (2021-2022)
3,960,000	SSAFPD (33% of \$12M)
3,254,900	Sale of 840 Yampa (Insured Value)
<u>3,002,100</u>	Difference (COPs, Reserves, Bonds, etc.)
\$12,000,000*	Estimated Fire Station Cost without land

\*Preliminary cost estimate – location not yet determined

# Scenario D – Only 3 Mill Property Tax

Description	2019 Budget	2020	2021	2022	2023	2024	2025
<u>Revenue</u>							
SSAFPD	\$985,585	\$1,070,607	\$1,260,847	\$1,385,475	\$1,519,944	\$1,686,747	\$1,871,082
Charges for Svc	791,200	807,024	823,164	839,628	856,420	873,549	891,020
Grant Revenue	34,000	0	0	0	0	0	0
Other	2,000	2,020	2,040	2,060	2,082	2,102	2,123
Sales Tax (Current)	2,729,075	2,729,075	2,729,075	2,729,075	2,729,075	2,729,075	2,729,075
<u>3 Mill Property Tax</u>	=	<u>1,994,887</u>	<u>1,994,887</u>	<u>2,034,785</u>	<u>2,034,785</u>	<u>2,075,481</u>	<u>2,075,481</u>
Total Revenue	\$4,541,860	\$6,603,613	\$6,810,013	\$6,991,023	\$7,142,306	\$7,366,954	\$7,568,781
Total Expenses	4,541,860	5,089,451	5,866,552	6,381,526	6,936,198	7,620,536	8,375,349
Rev less Expense	<u>\$0</u>	<u>\$1,514,162</u>	<u>\$943,461</u>	<u>\$609,497</u>	<u>\$206,108</u>	<u>(\$253,582)</u>	<u>(\$806,568)</u>

# Scenario D - Fire Station Funding

(3 Mill Property Tax)

\$3,273,000	Revenue Savings (2020-2023)
3,960,000	SSAFPD (33% of \$12M)
3,254,900	Sale of 840 Yampa (Insured Value)
<u>1,512,100</u>	Difference (COPs, Reserves, etc.)
\$12,000,000*	Estimated Fire Station Cost without land

\*Preliminary cost estimate – location not yet determined

# City Property Tax – 2 Mills (2018 Values)

	<u>Actual Value (a)</u>	<u>% of Actual Value that is taxable</u>	<u>Assessed Value (a)</u>	<u>Property Tax Revenue (b)</u>	<u>% of total revenue</u>
Vacant Land	\$ 237,665,920	29%	\$ 68,923,210	\$ 137,846	10.6%
Residential Property	5,280,147,830	7.20%	380,169,950	760,340	58.3%
Commercial Property	790,832,480	29%	229,341,690	458,683	35.2%
Industrial Property	24,896,030	29%	7,219,830	14,440	1.1%
Agricultural Property	33,250	29%	9,630	19	0.0%
Natural Resources Property	68	29%	20	0	0.0%
State Assess Property	32,079,410	29%	9,303,100	18,606	1.4%
Exempt	359,864,440	0%	-	-	0.0%
TIF - Urban Redevelopment			(43,043,528)	(86,087)	-6.6%
	<u>\$ 6,725,519,428</u>		<u>\$ 651,923,902</u>	<u>\$ 1,303,848</u>	<u>100.0%</u>

(a) Source – Routt County Assessor

(b) Calculated based on 2 Mills

Traced to “2018 Abstract of Assessment and Summary of Tax Levies” published by Routt County

# What does 2 mills mean for residents?

## Residential

- \$500,000 Actual Value
- \$36,000 Assessed Value
- \$72/Year Property Tax

• \$15 of property tax per \$100K of valuation

## Commercial

- \$500,000 Actual Value
- \$145,000 Assessed Value
- \$290/Year Property Tax

• \$58 of property tax per \$100K of valuation

# Certificates of Participation

Participation certificates secured by lease revenues of existing city-owned assets.

- \$3M for 10 Years = \$385K/Year
- \$6M for 20 Years = \$480K/Year
- \$8M for 20 Years = \$640K/Year



# Revenue Bonds

- \$8M General Obligation Bonds
  - 20 Years
  - \$640K/Year
  - 1 Mill Property Tax
- \$8M Sales Tax Revenue Bonds
  - 20 Years
  - \$640K/Year
  - .10% City Sales Tax
- \$8M Sales Tax Revenue Bonds
  - 10 Years
  - \$1,026,000/Year
  - <.20% City Sales Tax

# Key Questions

1. Do you want to ask the voters to pass a property tax?
  - If so 2 mills or 3 mills?
2. Do you want to ask the voters to pass a 2% sales tax on packaged alcohol?
3. Do you want to ask the voters to pass a 2% sales tax on retail marijuana?
4. Should these taxes be earmarked for Fire/EMS Services or Fire/EMS and Police Services?
5. Should this be 1 ballot question or multiple questions?